

# Maintenance decision making tool reaching a compromise between maintainability and reliability performances

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**Abstract:** An original maintenance decision making tool based on Bruss theorem has previously been investigated by the authors to select the optimal last production stoppage convenient to operate a maintenance action on a component according to its conditions of degradation. This stoppage is optimal with respect to the combination of antagonistic criteria such as maintainability and reliability. The approach is also opportunistic as maintenance is developed during production stoppages already planned. However the optimality with respect to the separate criteria alone has not been taken into account to find this global optimal stoppage. The present work aims at providing, for this tool, a way to eliminate stoppages *a priori* unacceptable for one criterion, so that this stoppage cannot be proposed as the final global solution. This will be done with the help of a maintenance expert. Case studies are presented and commented. Two criteria have been considered, namely maintainability and reliability. These criteria will also be used for emphasis on the difference between local optimal decisions and a global optimal decision.

# 1. INTRODUCTION

In a lifecycle maintenance concept, the characteristics of the manufactured product have a huge influence on the performances of the manufacturing system (Takata, et al., 2004). From a global perspective of lifecycle management, the new role of the maintenance process is now to preserve the characteristics of the product (Cunha and Caldeira Duarte, 2004). This concept is part of a culture which defends that maintenance activities should be of equal importance to actual production activities, since maintenance has to be considered not only in the 'Production' phase, but also all along the product lifecycle (Van Houten, et al., 1998). Thus to enable the enhancement of the role of maintenance, the integration of the maintenance planning into the production planning has to be considered (Levrat, et al., 2008b). However, a unified maintenance-production framework does not yet exist. The goal is to develop opportunistic maintenance actions synchronised with production so as to guarantee the performances both on the equipment (subsystem, system) and on the manufactured product. From the maintenance strategy point of view, it leads to move from conventional maintenance strategies (such as corrective maintenance or scheduled preventive maintenance) to condition-based or predictive maintenance strategies. These are performed on a component only when a certain level of degradation (which would impact the conditions of the product) is reached. To introduce such strategies, the maintenance expert needs to have at his disposal just-in-time information provided by a prognosis process (Iung, et al., 2005) in order to assess new situations for the product and the system, and to anticipate the possible deteriorations of the

product as well as the failures of the system. More precisely, in relation to (ISO13381-1, 2004), the prognosis process should be used in order to foresee how the characteristics of a component will evolve until its failure, but also until the breakdown of the system. This provides a remaining useful life (RUL) for this component, leading to identify a temporal horizon to perform some predictive maintenance actions on this component. Thus a new maintenance issue is to consider this just-in-time information to propose opportunistic preventive maintenance actions, in the sense that production stoppages planned within this window could be used to develop these actions. It can be summarised as follows: taking into account the RUL of a component, is it possible to select one of the forecast production stoppages in order to carry out a maintenance action that would reach a compromise between safety, performances of the product, spare parts availability, reliability and maintainability of the component? If so, how to classify the selected production stoppages in decreasing order of relevance according to these criteria? Such a sorting would use dynamic information related to components and to production stoppages. In relation to this issue, some contributions have already been achieved. They propose either (a) common maintenanceproduction scheduling (Kianfar, 2005), but which does not consider the case where production stoppages are imposed; or (b) selection of a production stoppage based on expert judgement (Rosqvist, 2002), but which is subjective and can be non-optimal; or finally (c) the decreasing of the maintenance operation time or cost-oriented approaches (Gharbi and Kenné, 2005), but which does not take into consideration just-in-time information related to the component while integrating some items not solved by the previous approaches. Chapters 2 to 6 of (Rahim and BenDaya, 2001) deal with integrated models for production and maintenance. Mathematical models and applications to randomly failing production units or stochastic machine breakdowns can be found. The originality of the approach presented in (Levrat, et al., 2008b) and based on Bruss algorithm is first to keep the initial production scheduling without modifying it, second to ensure the optimality of the maintenance decision with respect to a criterion, and third to use current system information delivered by a prognosis process. Indeed Bruss algorithm selects, for a component, the last optimal production stoppage already planned that is relevant to perform a predictive maintenance action on this component. For this maintenance issue, the optimality of Bruss algorithm holds with respect to the combination of antagonistic criteria inside one unique function. It thus provides a first global (macroscopic) idea of the solution sought by the expert. However, such a decision can be unacceptable for him. For instance, consider a stoppage for which the reliability of the component will be 'very high' and its maintainability 'very low'. Such a stoppage could be selected by the algorithm although it is 'too short' to perform the maintenance action (see stoppage 15 in sections 3 and 4). Therefore a naive use of Bruss algorithm unveils the following problem: solutions that are unacceptable according to one criterion can be acceptable as a global decision. This is the issue that is dealt with in the present work. The elimination of such unacceptable stoppages involves an expert who will specify a level of demands for each criterion. Any stoppage whose probability of success is lower than this level (or threshold) will be eliminated. This threshold enables the expert to integrate some of his knowledge into the model. Moreover the threshold is directly linked to the risk that the expert can accept for a stoppage to be a success with respect to the considered criterion. In the present paper, two criteria related to the maintenance action will be considered: maintainability and reliability (any other two antagonistic criteria could be used). The main result is that optimal decisions, with respect to one criterion, can be irrelevant for the global maintenance purpose. Moreover non-optimal local decisions can be acceptable global solutions for such a multicriteria approach. The differences between optimal maintenance decisions (with respect to each criterion) and a global optimal decision (taking into account both criteria) will then be emphasised. Indeed through a level of requirements for each criterion, the expert will be able to eliminate those stoppages that are *a priori* unacceptable for this criterion. This phase is inherent to the industrial and scientific issue that is considered, and not to the approach, method or tool adopted. It represents a first step towards the formalisation of the expert's own knowledge and experience related to the components, the stoppages, the environment... The rest of the paper is organised as follows: section 2 briefly presents Thomas Bruss' results and how his algorithm can be used. Section 3 presents optimality of the decision with respect to each criterion, and section 4 proposes a global optimum involving both criteria.

#### 2. BRUSS ALGORITHM

Bruss' theorem (Bruss, 2000) is based on the theory of optimal stopping (Chow, *et al.*, 1991). The 'odds algorithm',

a mathematical decision making tool derived from these results, indicates the optimal behaviour in some situations where future is uncertain. Some applications will be presented.

#### 2.1 Statement of the problem

A component of a production system being given, the prognosis process provides for this component, at instant 0, a RUL of T time units, thus defining a bounded window of opportunity [0; T]. The expert has at his disposal, before instant T, the list of the n planned production stoppages. These are scheduled by the production department and defined by the means of 'beginning instants' (an increasing  $(a_i)_{1 \le i \le n}$ , where  $a_i \in [0;T]$ ,  $1 \le i \le n$ ) and of 'durations'  $d_i > 0$ ,  $1 \le i \le n$ . Among these sequence respective stoppages, some will be appropriate to develop predictive maintenance actions. In the following sections, a stoppage will be appropriate if its duration is 'long enough' (maintainability point of view), or if its beginning instant comes 'soon enough' (reliability point of view), or if its duration is 'long enough' and its beginning instant comes 'soon enough' (maintainability and reliability point of view). These privileged stoppages, which will be rigorously defined in the sequel, will be called 'successes'. Thus the main issue can be formulated this way: determine the last success at which a predictive maintenance action can be performed in order to restore a given component into a nominal state.

#### 2.2 Thomas Bruss' general results

Bruss theorem answers the question of finding a priori (at instant 0) the last success, among a finite number of events to happen, in a given bounded horizon. 'Successes', in this general formulation, are defined thanks to conditions on the events (for example 'Getting a '6' when rolling a fair die', or 'Being able to perform a maintenance action when the stoppage comes'). Bruss' result can be formulated as follows: let  $A_1 \dots A_n$  be *n* independent random variables (*n* is for instance the number of die throws). These variables are observed sequentially (*i.e.* one by one, from  $A_1$  to  $A_n$ ). It is assumed that it is possible to stop the observation on any variable of this sequence, without recalling on the previous ones. A 'success' will be any specific realisation of an observation, as stated above. The goal is to find a stopping rule that will maximise the probability to stop the observation precisely on the last success of the sequence (for example, stop the observation precisely at the appearance of the last '6'). It will be with respect to the maximisation of this probability that a production stoppage or a strategy will be characterised as 'optimal' in the sequel. The following quantities will be used:

 $p_i \coloneqq P(A_i), \quad q_i \coloneqq 1 - p_i, \quad r_i \coloneqq p_i / q_i, \quad 1 \le i \le n.$ (1)

The quantities r are traditionally called the 'odds'. The theorem can now be stated: an optimal rule to find the *last* 

success exists, and consists in stopping on the first index k (if any) with  $A_k$  a success and  $s \le k \le n$ , where

$$s := \sup\left\{1; \sup\left\{1 \le j \le n \mid \sum_{i=j}^{n} r_i \ge 1\right\}\right\},\tag{2}$$

with the convention  $\sup\{\emptyset\} = -\infty$ . The optimal reward associated to this rule (*i.e.* the win probability associated to this strategy) is  $\left(\prod_{i=s}^{n} q_i\right) \cdot \left(\sum_{i=s}^{n} r_i\right)$ . Moreover (Bruss, 2003) proved that this optimal reward is greater than 36.75% if  $\sum_{i=s}^{n} r_i \ge 1$ .

For the maintenance problem considered in the present paper, the random variable  $A_i$   $(1 \le i \le n)$  represents the relative ranking of the *i*<sup>th</sup> production stoppage as a success. The probability  $p_i$  will be calculated thanks to a distribution Xwhich will successively represent the maintainability of the component during the stoppage  $A_i$  (subsection 3.2), the reliability of the component at the beginning of the stoppage  $A_i$  (subsection 3.3), and the product of the two previous ones (section 4). Its 'odd' will thus be equal to  $r_i = X(A_i)/(1-X(A_i))$ .

# 2.3 Applications

An algorithm adapted from (Bruss, 2000) has been conceived to use this result for the particular issue tackled in this paper. The main assumption is that the variables  $A_1 \dots A_n$  are independent random variables (Levrat, et al., 2008b). With this assumption, the 'odds algorithm' has been used and generalised in many ways. Indeed the algorithm finds the optimal production stoppage and the associated win probability, in the case where a success is defined thanks to reliability and maintainability combined (Thomas, et al., 2006). The reliability function was Weibull-like, and the maintainability function was an exponential distribution. The influence of the parameters of these distributions on the optimal stoppage was thoroughly studied. The algorithm can then be used recursively to classify all the production stoppages in decreasing order of relevance (Levrat, et al., 2008). This allows for example to consider an opportunistic maintenance intervention, by carrying out two maintenance actions during one appropriate production stoppage. Finally the algorithm was used on industrial cases, to classify the production stoppages by decreasing order of relevance, according to reliability and performances (Iung, et al., 2007; Levrat, et al., 2008a). Those studies and results were all recorded in (Levrat, et al., 2008b) which is referred to for industrial applications. In every case an optimal solution combining different antagonistic criteria is provided. In the following sections, the way to consider optimality with respect to each criterion, in order to take the final global decision, will be discussed.

# 3. OPTIMALITY WITH RESPECT TO MAINTAINABILITY OR RELIABILITY

Bruss algorithm will be recursively applied on academic examples, where successes will be defined in terms of maintainability and reliability respectively.

# 3.1 Technical data and directions for use

The following characteristics will be used: the RUL of the component considered is T = 800h, the window is thus [0h; 800h]; the number of production stoppages planned in the window is n = 20; the maintainability of this component is supposed to be exponential-like with parameter  $0.2h^{-1}$  (mean time to repair MTTR = 5h); its reliability is supposed to be Weibull-like, with 1.5 for the shape parameter, 600h for the scale parameter and 0h for the location parameter. The beginnings and the durations of the stoppages are indicated in hours (h); '0.5h' means for example 30 minutes.

In the following tables (Tables 1, 2, and 3), the production stoppages are listed by decreasing order of relevance with respect to the aforementioned characteristics (the stoppages are the same, only the criterion is different). Successes are defined by an expert who provides a threshold (in [0; 1]) corresponding to his own demands, according to his knowledge (the higher the threshold, the more demanding the expert; the lower the threshold, the less exigent the expert). A threshold that is too high will lead to select no stoppages, as none of them will fulfill the demands of the expert. A threshold corresponds to the risk that the expert does tolerate concerning the maintenance action. Indeed he can decide whether the risk not to be able to perform the maintenance action at the due date (reliability criterion) or/and during the expected duration (maintainability criterion) is acceptable or not. The meaning of the threshold is not the same for two different criteria and sums up the expert's knowledge concerning the criticality of the component, the expected performances of the product to be manufactured, the working environment, the safety... Whatever the threshold, the algorithm shall propose decisions (optimal or degraded with warnings). Indeed the algorithm is first used to find the last success, convenient (in accordance with the threshold) for the maintenance action. This decision is optimal with respect to the criterion considered. But if the corresponding proposed stoppage is not convenient for the expert, for any reason he would have, then Bruss algorithm is used again to select, among the *remaining* stoppages, the optimal decision (with respect to the same criterion, with the same threshold). Therefore the algorithm can be used recursively to classify all the production stoppages by decreasing order of relevance, and any two different lines in Tables 1, 2, and 3 are independent. Three different kinds of decision are actually proposed by the algorithm. They are, by decreasing order of optimality (*m* a positive integer lower or equal than *n*):

1. 'Optimal choice number m': optimal decision provided by the 'odds algorithm'. In the table, all the corresponding columns are filled in. The demands from the expert are satisfied. Such a stoppage should be considered. 2. 'Choice number m': optimal stoppage for Bruss algorithm, but the threshold imposed by the expert is too high. The optimal stoppage is proposed, but in the table no probabilities are filled in (symbol \*). Such a stoppage can be selected only if the threshold is not of great importance or relevance. A non-optimal stoppage, previous to the optimal one, will yet fulfill the requirements of the expert.

3. 'Degraded choice number m': the total sum of all the odds has not reached the value 1, or the threshold imposed by the expert is too high for a stoppage that is not optimal (for Bruss algorithm). However the algorithm proposes a degraded decision. These degraded decisions are marked with a symbol / . The expert should propose a lower threshold, modify the characteristics of the stoppages or impose a convenient extra stoppage.

#### 3.2 Results concerning the maintainability alone

The beginnings of the production stoppages do not interfere in the context of the maintainability alone. Therefore these could occur at any time. For the sakes of simplicity and consistency with the next section, the dates of beginnings are supposed to be regularly distributed in the window, from 30 hours to 30 hours. For instance, stoppage 1 will begin at instant t = 30h, stoppage 2 at t = 60h and stoppage 20 at t = 600h. In Table 1, the stoppages are listed by decreasing order of relevance according to maintainability. This list is obtained by applying recursively Bruss algorithm (inferred from the results of subsection 2.2) to these stoppages. The purpose is to choose the *last* stoppage that will be a success, in terms of maintainability, with the threshold imposed by the expert. More precisely, the first column lists the ranking of the alternatives (by decreasing order of relevance). The second column presents the stoppages associated to these ranks. The third column provides the probabilities associated to the strategy proposed by Bruss theorem for these ranks. The fourth column provides the probabilities that the corresponding stoppages be successes (assessed by using function X; see subsection 2.2). The fifth column (which does not exist in Table 3) specifies in time units (hours) the durations of the corresponding stoppages in Table 1 and the beginnings of the corresponding stoppages in Table 2. Indeed the maintainability is related to the durations of the stoppages (present subsection 3.2) and the reliability is related to their instants of beginning (subsection 3.3). As explained in subsection 3.1, two different lines in a same table (Tables 1 to 3) are independent (they relate to different problems, as the stoppages are not the same). In particular, it generally does not make sense to compare their respective probabilities.

In Table 1, the threshold has been chosen neutral (equal to  $\frac{1}{2}$ ) by the expert. The MTTR is equal to 5h, and the durations belong to [3h; 4h]. Such a table should be interpreted that way: the optimal last stoppage relevant to perform the maintenance action is the twentieth. Selecting this stoppage is the best strategy, and the win probability associated to this strategy is 0.51 (assessed thanks to Bruss theorem). The probability that the stoppage allow to perform the maintenance action is equal to 0.51 (directly from the exponential-like maintainability distribution *X*). Those two

probabilities have no reason to be the same: the former is related to the strategy (select this particular stoppage) whereas the latter is related to the probability that the stoppage enable to perform the maintenance action (function X).

 Table 1. Proposed stoppages (maintainability)

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Rank	Proposed stoppage	Strategy probability	Stoppage probability	Stoppage duration
1	20	0.51	0.51	3.6
2	19	0.54	0.54	3.9
3	18	0.54	0.54	3.9
4	16	0.50	0.52	3.7
5	17	*	*	3.4
6	14	0.50	0.50	3.5
7	13	*	*	3.3
8	12	0.50	0.52	3.7
9	11	*	*	3.2
10	10	*	*	3.2
11	9	*	*	3.3
12	8	*	*	3.4
13	7	0.50	0.52	3.7
14	6	0.50	0.50	3.5
15	5	0.50	0.54	3.8
16	4	*	*	3.4
17	3	0.50	0.52	3.7
18	15	*	*	3.2
19	1	0.50	0.54	3.8
20	2	/	/	3.0

Stoppage 20, which duration is 3.6h, is preferred to stoppage 19 as the threshold is in this case rather low. With a threshold equal to 0.52 for instance, the twentieth stoppage would be considered a degraded decision by the algorithm, as well as the sixth and the fourteenth stoppages (they all would be eliminated). Stoppage 17 is too short (according to the threshold fixed by the expert) to be considered. The threshold makes choice number 20 (stoppage 2, which should be eliminated) unacceptable as it is. In the same spirit, it can be noticed that the shortest stoppages are penalised in Table 1. This kind of classification of the production stoppages allows the expert to eliminate decisions which could not fit his requirements. For example, with a threshold fixed at 0.53, the classification would not change, but the decision would be affected. In Table 1, stoppages 20, 16, 14, 12, 7, 6, and 3 would be degraded decisions (symbol \* for their probabilities). In that precise case (threshold equal to 0.53), the optimal strategy (consider stoppage 20) should be compared with the fact that the corresponding solution (stoppage 20) cannot meet the requirements imposed by the expert (the stoppage probability is lower than 0.53). Thus the expert should consider, if the threshold is important for him, the first decision which would not be degraded (stoppage 19, in this particular case). This strategy is not optimal (rigorously speaking) but leads to the stoppage that would best fit the requirements of the expert (select the last production stoppage to perform the maintenance action with expected chances of 0.53, or, equivalently, with risk lower than 0.47). The optimality of the strategy has to be compared

to the optimality for the stoppage. The conclusion is that a threshold has been introduced in Bruss algorithm to eliminate *a priori* potential decisions that would be unacceptable for the expert. According to the maintainability alone, the potential stoppages for performing the maintenance action can immediately be found.

# 3.3 Results concerning the reliability alone

As it was done in the previous subsection, the case where successes are defined in terms of reliability alone can be studied. The characteristics of the stoppages (instants of beginning and durations) are the same as in the previous subsection. The purpose is to choose the *last* stoppage that will be a success, in terms of reliability, with the threshold imposed by the expert.

Rank	Dropogod	Stratogy	Stoppage	Stoppogo
Kalik	Proposed	Strategy	Stoppage	Stoppage
	stoppage	probability	probability	beginning
1	19	*	*	570
2	18	*	*	540
3	17	*	*	510
4	16	*	*	480
5	15	0.51	0.52	450
6	14	0.51	0.56	420
7	13	0.52	0.59	390
8	12	0.53	0.63	360
9	11	0.54	0.67	330
10	10	0.55	0.70	300
11	9	0.56	0.74	270
12	8	0.57	0.78	240
13	7	0.58	0.81	210
14	6	0.59	0.85	180
15	5	0.60	0.88	150
16	4	0.61	0.91	120
17	3	0.62	0.94	90
18	2	0.62	0.97	60
19	1	0.63	0.99	30
20	20	/	/	600

Table 2. Proposed stoppages (reliability)

In Table 2, the threshold has been chosen neutral (equal to  $\frac{1}{2}$ ) by the expert. This threshold is too high for stoppages 16 to 19 (and for stoppage 20, which should be eliminated): the last stoppages are penalised. Stoppage 19 is the one that is recommended (rigorously speaking) by the 'odds algorithm'. But this stoppage, as well as stoppages 16 to 18, has to be eliminated, in the case where the threshold is important. Therefore stoppages 1 to 15 can be considered to perform the maintenance action, regarding only the reliability of the component to be maintained. Stoppage 15 is the last one that is a priori convenient for this purpose, with the level of requirements that has been imposed. Thus the expert should consider, if this level is important, the first decision which would not be degraded (stoppage 15, in this case). The difference between an optimal strategy (consider stoppage 19) and an optimal stoppage for the purpose of the expert (refuse a stoppage whose probability is lower than a fixed

threshold) is emphasised. A threshold combined with Bruss algorithm is used to eliminate *a priori* decisions that would be unacceptable for the expert. According to the reliability alone, the potential stoppages for performing the maintenance action can immediately be found. Any other criterion that would be used to define a success would lead to the same kind of study and conclusion. But another interesting question is the selection of the *last* production stoppage that would globally be optimal for both maintainability and reliability combined. Such a stoppage would be a non-trivial compromise between two antagonistic criteria (the maintainability function being strictly increasing, and the reliability function strictly decreasing with time).

# 4. OPTIMALITY WITH RESPECT TO MAINTAINABILITY AND RELIABILITY

It is proposed in this section to find the last production stoppage that would account for optimality with respect to both reliability of the component at the beginning of the stoppage and maintainability of this component during the stoppage. Indeed the comparison of Tables 2 and 3 leads to the following remarks: stoppages 18 and 19 could be appreciated decisions for both criteria (should the threshold be lower). But stoppage 15, for instance, is optimal for reliability and almost unacceptable as far as maintainability is concerned (whatever the threshold). The proposed decision does not make use of a weighting or a balance between maintainability (cf. 3.2) and reliability (cf. 3.3): they both are considered inside one unique function. Therefore it can be useful to compare the proposed global decisions to those acceptable solutions that have been found with respect to one unique criterion in the previous section. The hypothesis of independence allows the expert to define a success with a threshold applied to a function that is the product of the reliability (of the component at the beginning instant of the stoppage) by the maintainability (of the component during the stoppage). The characteristics used in subsection 3.1 still hold in this section, and the stoppages are the same as previously (see Table 1 for their durations, and Table 2 for their beginning instants, in hours).

In Table 3, the threshold has been chosen equal to 0.35 by the expert (which is greater than 0.25, the product of the previous two thresholds). The adaptation and justification of such a threshold may be hard for the expert in an environment involving a lot of performance criteria. Some further research is needed to help the expert settle this threshold, or to propose a way to eliminate *a priori* unacceptable solutions that does not make use of such a threshold. Here 0.35 is a high and empiric choice convenient to exemplify the study. With this relatively high level of requirements, the more relevant stoppage would be the twelfth. This stoppage was optimal neither with respect to the maintainability, nor with respect to the reliability. However it is optimal for both reliability and maintainability combined. The decisions proposed in this table can be balanced by the expert, by considering the results proposed in the previous two tables: stoppage 10 is supposed to be another relevant solution, but it might be eliminated because of its classification as a degraded decision with

Rank	Proposed	Strategy	Stoppage
	stoppage	probability	probability
1	18	*	*
2	16	*	*
3	15	*	*
4	14	*	*
5	13	*	*
6	12	0.42	0.35
7	11	*	*
8	10	0.42	0.35
9	9	0.42	0.37
10	8	0.42	0.40
11	7	0.43	0.44
12	6	0.43	0.44
13	5	0.43	0.48
14	4	0.43	0.46
15	3	0.43	0.50
16	2	0.43	0.44
17	1	0.43	0.53
18	17	/	/
19	19	/	/
20	20	/	/

# Table 3. Proposed stoppages for both maintainability and reliability considerations

respect to the criterion of maintainability alone. Stoppages 19 and 20, which were privileged for this same criterion (maintainability), are globally choices to eliminate. Stoppage 15, which was a relevant choice with respect to the reliability, is also a stoppage to eliminate (even with a threshold lower than 0.35) because of its duration. However, the expert could decide to wait until stoppage 16 because of extrinsic reasons he would have knowledge of. Stoppage 16 is indeed as long as stoppage 12, although the risk not to be able to carry out the maintenance action is greater with stoppage 16 (it is considered a degraded decision both in Tables 2 and 3). At the end of the day, the expert alone will take the decision, aided by the complementary results of Bruss algorithm. The expert can also make use of some of his knowledge by providing convenient thresholds.

#### 5. CONCLUSION

Some issues related to the planning of maintenance actions in synchronisation with production have been presented. A maintenance decision support has been proposed and studied in this paper. This tool is proved to be optimal and can be used to propose optimal decisions with respect to some criteria. Maintainability and reliability are the two criteria that have been considered, but any other performance criterion could be used as well. For each criterion the optimal decision depends on the expert through the threshold he specifies. Such a threshold enables the integration of the expert's knowledge, the elimination of unacceptable solutions and the proposition of an optimal solution. This answers the question raised in the introduction and contributes to the formalisation of the expert's knowledge. A global perspective would be to integrate human factors in the decisions.

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