# MODELING AND META-HEURISTIC SOLUTION FOR FLEXIBLE SHOP SCHEDULING

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Abstract: In this paper, an extended class of flexible shop scheduling problems is considered. First, the problem is translated into a mathematical programming formula, i.e., a mixed-integer programming problem. This makes it possible to apply standard packages of mixed integer programming solvers and, while lots of computational time is required in general, to obtain the optimal schedule. Then, in order to seek the schedules close to the optimal for larger-scale problems, a solution method by adopting genetic algorithms based on the formula is newly designed. Through some computational experiments, the effectiveness and the potential of the proposed approach are investigated. *Copyright* ( $\bigcirc$  2002 IFAC

Keywords: Scheduling, Optimization, Mathematical Programming, Integer Programming, Search Methods, Genetic Algorithms

## 1. INTRODUCTION

Recently, extensive researches on scheduling have been reported from the theoretical as well as the practical view points (Morton, et al., 1993; Tanaev, et al., 1994; Pinedo, 1995; Blazewicz, et al., 2001; Brucker, 2001). The scheduling problems are categorized into some groups with respect to machine environment (e.g., single machine problems, parallel machine problems, job shop problems, etc.), job characteristics (e.g., the type of precedence relations, with/without preemption, etc.) and optimality criteria (e.g., the maximum completion time, the maximum lateness, etc.). Here, as for the optimality criteria (i.e., objective functions) of schedules, regular ones (i.e., objective functions which is monotone with respect to completion time of all jobs) have been considered in almost all researches (Tanaev, et al., 1994; Brucker, 2001). While there are many applications in which non-regular objective functions are appropriate, we consider typical criteria of the regular type in the paper.

As for the solution of practical scheduling problems in general, most of methods proposed in the past researches use some sort of dispatching rules, and researchers' efforts have been concentrated upon clarifying "which rules fit which problems." The authors have presented a new scope for the study of the practical scheduling problems by proposing a method to solve them without relying upon dispatching rules (Tamaki, *et al.*, 1995; Tamaki, *et al.*, 1999). Namely, the practical scheduling problems of the parallel machine type are transformed into the mathematical programming problem, and feasible schedules are represented by strings. This formulation makes it easy to design *meta-heuristics* (Reeves, 1993) such as simulated annealing and genetic algorithms.

This paper deals with a class of *flexible shop* scheduling problems. That is, each shop includes more than one machines of the parallel machine type in the framework of *job shop* scheduling problems. So far, several approaches have been reported to the flexible shop problems, almost all approaches adopt some kinds of heurisitic procedures (Chen, *et al.*, 1999; Yang, *et al.*, 2000), and there are few approaches based on the formal framework (Cheng, *et al.*, 2001).

In this paper, to this class of scheduling problems where several auxiliary restrictions originated from the necessity of set-up processes are additionally considered, the authors newly propose a method of modeling the problem based on a mathematical programming approach (i.e., by using mixed-integer programming formula (Namhauser, *et al.*, 1989)), and a way of designing a solution by adopting genetic algorithms (Holland, 1975; Goldberg, 1989).

In the following, the scheduling problem is revisited and is translated into a mathematical programming problem (in Section 2). A way of applying genetic algorithms based on the formula is presented (in Section 3), where a way of genetic representation of a schedule as well as a procedure of translating a genotype to a phenotype (i.e., a feasible schedule) are also introduced. Some computational experiments using several examples have been actually carried out. Results (in Section 4) indicate that the proposed approach is effective, and that our method can give satisfactory solutions to the scheduling problems within reasonable time and could possibly support the scheduling engineers.

## 2. SCHEDULING PROBLEM

# 2.1 Description of the Problem

There are *m* machines  $M_i$  (i = 1, ..., m) and *n* jobs  $J_j$  (j = 1, ..., n). Each job  $J_j$  includes a series of  $n_j$  operations  $O_k$   $(k = n_{j-1} + 1, ..., n_j; n_j = \sum_{\ell=1}^j n_\ell; n_0 = 0)$ , and these  $n_j$  operations are to be processes in this order. To each operation  $O_k$   $(k = 1, ..., N; N = n_n = \sum_{j=1}^n n_j)$ , the set of available machines  $\mathcal{A}_k$  and the type  $\delta_k$  are associated. The type of an operation represents the kind of production, and the combination of the machine and the type determines production speed.

In making a schedule, following restrictions should be taken into account.

- (a) *Restriction of machines*: A kind of operations can be processed on one of the fitted machines. (This is due to the mechanical structure, size, weight, etc. of the machines and to the fitness of operations to machines.)
- (b) Set-up time: If the types of two operations which are processed successively on any machine differs, a set-up time is needed between their processing. The set-up time consists of two parts: the time required before processing, and the time required after processing.
- (c) *Lead time*: To each operation, the minimum and maximum durations before starting the processing of the following operation

are specified. (This is due to the material conditions, temperature control, etc.)

To describe the scheduling problem, we need the following notations and parameters. With each machine  $M_i$  (i = 1, ..., m),

 $\mu_{i\delta}$ : time per unit product on  $M_i$  when an operation of type  $T_{\delta}$  is processed

is associated. With each job  $J_j$  (j = 1, ..., n), the following parameters are associated:

- $d_j$ : due date,
- $r_j^{\mathrm{J}}$ : required quantity, and
- $n_j$ : number of operations.

Finally, with each operation  $O_k$  (k = 1, ..., N), the following parameters are associated:

- $\delta_k$ : type of  $O_k$ ,
- $\begin{array}{l} r_k^{\rm O}: {\rm required~quantity~(the value of~} r_k^{\rm O} {\rm ~is} \\ {\rm determined~according~to~that~of~} r_j^{\rm J}), \end{array}$
- $s_k^1$ : set-up time required before processing,
- $s_k^2$ : set-up time required after processing,
- $s_k^3$ : minimum lead time,
- $s_k^4$ : maximum lead time, and
- $\mathcal{A}_k$ : set of machines which can process  $O_k$ .

As for evaluation of schedules, various kinds of criteria may be considered. It is impossible, however, to take all of them into consideration. So, we consider here the maximum completion time  $C_{\rm max}$  and the total tardiness  $T_{\rm sum}$ :

$$z_1 = C_{\max} = \max_j t_{n_j}^{\rm F} = \max_k t_k^{\rm F}, \qquad (1)$$

$$z_2 = T_{\text{sum}} = \sum_j \left\{ \max\left(0, t_{n_j}^{\text{F}} - d_j\right) \right\},$$
 (2)

where

 $t_k^{\mathrm{S}}$ : the start time of the operation  $\mathcal{O}_k$ , and

 $t_k^{\rm F}$ : the completion time of the operation  $O_k$ .

Then, as a scalar objective function, we use the weighted sum

$$z = w_1 z_1 + w_2 z_2 = w_1 C_{\max} + w_2 T_{\sup}, \quad (3)$$

where weights  $w_1$  and  $w_2$  are nonnegative.

## 2.2 Mathematical Programming Model

The scheduling problem defined above is categorized as flexible shop problems (or flexible shop problems, generalized shop problems (Krüger, *et al.*, 1998)), about which little have been studied (Blazewicz, *et al.*, 2001; Brucker, 2001). In this paper, by introducing the following variables x, y and u, the scheduling problem is newly transformed to a mathematical programming problem.  $x_{ik}$  (i = 1, ..., m; k = 1, ..., N): $x_{ik} = 1$  if  $O_k$  is assigned to  $M_i$ , and  $x_{ik} = 0$  otherwise,

 $y_{kk'}$  (k, k' = 1, ..., N):  $y_{kk'} = 1$  if  $O_{k'}$  succeeds  $O_k$  when  $O_k$  and  $O_{k'}$  are assigned to the same machine, and  $y_{kk'} = 0$  otherwise,

$$u_{kk'} (k, k' = 1, \dots, N):$$
  

$$u_{kk'} = 1 \text{ if } x_{ik} = x_{ik'} \text{ (for all } i\text{), and } u_{kk'}$$
  

$$= 0 \text{ otherwise,}$$

Here, the values of u are dependent on those of x and y, and are uniquely determined according to them. Moreover, the completion time  $t^{\rm F}$  is also determined, once the assignment x and the start time  $t^{\rm S}$  are fixed. Hence, the independent variables (i.e., the decision variables) are x, y and  $t^{\rm S}$ .

The optimal schedule with respect to the objective function z of (3) is naturally a semi-active schedule. (A schedule is called "semi-active" if there does not exist any operation which could be started earlier without altering the processing order or violating the restrictions.) If one restricts the class of schedules to semi-active schedules, the duplet (x, y) uniquely determines a schedule. On the other hand, a schedule evidently determines the duplet (x, y) uniquely by definition. Thus, the duplet (x, y) and a semi-active schedule correspond one-to-one. So, z of (3) becomes a function of x and y, and the following mathematical programming problem can be obtained.

Problem MP: Minimize

$$z = w_1 z_1 + w_2 z_2 \tag{4}$$

subject to

4

 $u_{kk}$ 

$$\sum_{i=1}^{m} x_{ik} = 1 \qquad (k = 1, \dots, N) \quad (5)$$

$$x_{ik} = 0 \qquad (i \notin \mathcal{M}_k; \ k = 1, \dots, N) \quad (6)$$

$$x_{ik} \in \{0, 1\}$$

$$(i = 1, \dots, m; k = 1, \dots, N)$$
 (7)

$$u_{kk'} \ge x_{ik} + x_{ik'} - 1$$
  $(i = 1, ..., m;$   
 $k, k' = 1, ..., N; k \neq k')$  (8)

$$x \le x_{ik} - x_{ik'} + 1$$
  $(i = 1, ..., m;$   
 $k, k' = 1, ..., N; k \ne k')$  (9)

$$u_{kk'} \in \{0, 1\}$$
  
(k. k' = 1...., N:  $k \neq k'$ ) (10)

$$y_{kk'} \le u_{kk'}$$
  $(k, k' = 1, ..., N; k \ne k')$  (11)  
 $y_{kk'} + y_{k'k} = u_{kk'}$ 

$$(k, k' = 1, \dots, N; k \neq k')$$
 (12)

$$y_{kk'} \in \{0, 1\}$$

$$(k, k' = 1, \dots, N; k \neq k') \quad (13)$$

$$t_{k}^{S} \ge 0 \qquad (k = n_{j-1} + 1; \ j = 1, \dots, n) \quad (14)$$
  
$$t_{k}^{S} \ge t_{k-1}^{F} + s_{k-1}^{3} (k = n_{j-1} + 2, \dots, n_{j};$$

$$j = 1, \dots, n$$
 (15)

$$t_k^{\rm S} \le t_{k-1}^{\rm F} + s_{k-1}^4 \ (k = n_{j-1} + 2, \dots, n_j;$$
  
 $j = 1, \dots, n) \quad (16)$ 

$$t_{k}^{\rm S} \ge t_{\ell}^{\rm F} + \left(s_{\ell}^{2} + s_{k}^{1}\right) \Delta_{\ell k} - M \left(1 - y_{\ell k}\right) (k, \, \ell = 1, \dots, N; \, k \neq \ell) \quad (17)$$

$$t_{k}^{\mathrm{F}} = t_{k}^{\mathrm{S}} + \sum_{i=1}^{m} \left( r_{k}^{\mathrm{O}} \,\mu_{i\delta_{k}} \,x_{ik} \right)$$

$$(k = 1, \dots, N) \quad (18)$$

$$z_1 \ge t_{n_j}^{\rm F}$$
  $(j = 1, \dots, n)$  (19)

$$z_2 \ge \sum_{j=1}^{n} \max\left(0, \ t_{n_j}^{\rm F} - d_j\right) \tag{20}$$

Here, the parameter  $\Delta_{\ell k}$  in the equation (17) is a constant defined by

$$\Delta_{\ell k} = \begin{cases} 1, & \text{if } \delta_k \neq \delta_\ell, \\ 0, & \text{otherwise.} \end{cases}$$
(21)

 ${\cal M}$  is also a constant with sufficiently large positive value.

In the above formulation (Problem MP), the equations (5) through (7) fix the machines to which operations are assigned. The equations (11) through (13) determine the (possible) processing order of the operations, and the equations (8) through (10) represent the "flag" whether each pair of operations should be assigned to the same machine or not. The start time of operations are given by the equations (14) through (17), and the completion time of operations are given by the equation (18). The equations (19), (20) and (4) give the value of the objective function z of (3).

There appears a nonlinear operator "max" in the right-hand side of the equation (20). This inequality can be equivalently rewritten by using the set of linear inequalities (e.g.,  $a \ge \max\{b, c\}$ is equivalent to  $a \ge b$  and  $a \ge c$ ). Therefore, the problem MP is a *mixed-integer programming* problem.

#### 3. META-HEURISTIC SOLUTION

Through the MP formula in Section 2.2, the scheduling problem described in Section 2.1 can be solved by applying mathematical programming techniques (e.g., branch-and-bound procedures). This approach, however, need much computational cost in general. And besides, in this paper, the authors consider an approach in which genetic algorithms are used for obtaining better, possibly near-optimal, schedules.

In order to apply meta-heuristics such as genetic algorithms and simulated annealing methods, it



Fig. 1. Outline of the application of meta-heuristics. When a genetic algorithm is adopted as a meta-heuristic procedure, the "generation (modification)" and the "acceptance/rejection" parts are implemented by using "crossover & mutation" and "selection/reproduction" operations, respectively.

is convenient (or required) to represent a schedule symbolically (e.g., by using a *string*). In Fig. 1, the outline of the application of the meta-heuristics is shown.

The simple way to represent a schedule S by a string is to use a binary string B (i.e., to use the linear array obtained by lining up  $\{x_{ik}\}$  and  $\{y_{kk'}\}$  in the lexicographical order). This method seems not to include any problem when we only looks at the process of determining B from S. However, if we look at the reverse process, we immediately face with the problem that almost all strings correspond to infeasible schedules. This problem causes serious inefficiencies in the application of meta-heuristics that the search can be proceeded by one step only after an extremely large repetition of producing new strings.

As mentioned in Section 2.2, one can restrict a search within the set of semi-active schedules. Hence, a method to produce a feasible schedule (i.e., a semi-active schedule) from an arbitrarily given string of a sufficient length can be considered, and this procedure is implemented in the "translation" part in Fig. 1.

In this approach, the mapping from strings to schedules evoked by the method is not one-toone, but many-to-one, as shown in Fig. 2. Therefore, there is a possibility that it may cause another sort of demerit because the same schedule can be scanned repeatedly. Paying attention to this point, this paper introduce a way of representing a schedule and translating *any* string to a feasible schedule as well. In the following, a solution method, in which a genetic algorithm (Goldberg, 1989; Michalewicz, 1996) is adopted as a meta-heuristic method, is designed.

### 3.1 Representation of an Individual

An *individual* (*genotype*) of genetic algorithms is represented as a combination of two sub-strings



Search space (assignment & sequence)

Fig. 2. Search space and solution space. The mapping from strings in the search spaces to schedules in the solution space is not one-to-one, but one-to-many.

 $(\alpha \text{ and } \beta)$  with the length of the number of operations, and each sub-string is formed as follows:

 $\alpha_k$ : the machine to which  $O_k$  is assigned,  $\beta_k$ : the priority of  $O_k$ ,

where  $O_k$  is assigned to  $M_{\alpha_k}$  by referring to  $\alpha_k$  (to fix the values of x of the MP formula in Section 2.2, and then, on each machine, the operations are sequenced in the non-decreasing order of  $\beta_k$  (to fix the values of y). The ranges of  $\alpha$  and  $\beta$  are

$$\alpha_k \in \{1, 2, \cdots, m\},\tag{22}$$

$$\beta_k \in \{0, 1, \cdots, B\}, \tag{23}$$

where B is a positive constant.

#### 3.2 Generating a Schedule

According to the property of the problem described in the beginning of this section, a procedure to generate a schedule (*phenotype*) according to the assignment (determined by referring to  $\alpha$ ) and the sequences (determined by  $\beta$ ) is designed, where the start time of each operation is determined in such a way that any operation should be processed as early as possible.

Here, in the procedure, the constraint (16) in the MP formula is discarded, so that the procedure should be kept simple and fast. Then, in order to compensate this issue, in evaluating the schedule, the degree of infeasibleness with respect to this constraint is added to the original objective value as a penalty. That is, the constraint (16) is relaxed, and the following augmented objective function:

$$z' = w_1 \, z_1 + w_2 \, z_2 + w_3 \, z_3 \tag{24}$$

is considered, where

$$z_{3} = \sum_{j=1}^{n} \sum_{k=n_{j-1}+2}^{n_{j}} \max\left\{0, t_{k}^{S} - \left(t_{k-1}^{F} + s_{k-1}^{4}\right)\right\}$$

and the weight  $w_3$  is also non-negative.

#### 3.3 Calculation of a Fitness

As introduced in the following, since the tournament selection is adopted in our genetic algorithm approach, the augmented objective value z' of (24) is directly used as the *fitness* value f.

## 3.4 Genetic Operators

Three kinds of genetic operators are implemented.

- (a) Crossover: Two individuals are paired randomly in a population, the crossing sites (the number of crossing sites  $n_{\rm c}$  is prescribed) are selected randomly, and with a prescribed probability  $p_{\rm c}$  some genes are exchanged between the paired individuals.
- (b) *Mutation*: One locus is selected randomly, and then the gene is changed to another gene with a prescribed probability  $p_{\rm m}$ .
- (c) Selection: The tournament selection method (Michalewicz, 1996) is adopted. A prefixed number (the tournament size  $n_s$ ) of individuals are randomly selected, and the best one from this set of individuals survives to the next generation. This process is repeated  $n_{\rm p}$ (population size) number of times.

### 4. COMPUTATIONAL EXAMPLES

Three kinds of examples:

- (a)  $E_1: 12$  machines, 6 jobs and 18 operations,
- (b)  $E_2: 6$  machines, 6 jobs and 18 operations,
- (c)  $E_3: 12$  machines, 9 jobs and 45 operations,

have been prepared and solved by using the genetic algorithm (GA) introduced in Section 3, where the setting of the parameters are shown in Table 1 and Table 2. To each example and each setting, 100 trials have been executed by changing the initial conditions, and then the best schedule is selected for each trial.

In Table 3, the objective function values of the obtained schedules are summarized, where the minimum, the maximum, the average and the standard deviation values of the best schedules are shown. In the table, the results by using the commercial package of mathematical programming solvers (Nuopt 4.0) are also shown. Furthermore, the average computational time (i.e., the CPU time when using a Pentium III 933MHz computer) required for each method is summarized in Table 4.

From these tables, the followings can be observed:

Weights $w$	(0, 0.5, 0.5), (0.5, 0, 0.5), (0.25, 0.25, 0.5)
Constant $M$	$289 (E_1), 649 (E_2), 901 (E_3)$

Table 2 Setting of GA Parameters

Population size $n_{\rm p}$	200
Number of generations $n_{\rm g}$	100
Crossover cites $n_{\rm c}$	1
Crossover rate $p_{\rm c}$	0.6
Mutation rate $p_{\rm m}$	$0.01 /  \mathrm{individual}$
Tournament size $n_{\rm s}$	2
Maximum priority ${\cal B}$	25

- (a) To all examples  $E_1$ ,  $E_2$  and  $E_3$ , rather good schedules are obtained sufficiently fast by applying our genetic algorithm.
- (b) However, the stableness of finding the best schedule is rather poor. This issue may be overcome by setting  $n_{\rm p}$  (population size) and/or  $n_{\rm g}$  (number of generations) larger.
- (c) By changing the weight coefficients w of the (augmented) objective function, the obtained schedules are preferably varied.

As a result of above observations, the proposed approach is effective for finding good (possibly, cloth to the optimal) schedules within preferable computational time, and has a potential of applicability to larger-size practical examples.

## 5. CONCLUSION

In this paper, a class of flexible shop scheduling problems is studied, and a method of forming a mathematical programming model is proposed. Then, in order to seek the schedules close to the optimal one within preferable computational time, a genetic algorithm approach based on the formula is designed. From computational experiments, we assured the usefulness of our proposal.

Furthermore, the following issues have been left to be investigated:

- (a) To examine the effectiveness of our method especially in comparison with heuristic methods using dispatching rules,
- (b) To investigate the applicability of our approach to larger-size practical examples,
- (c) To explore possibility and also stableness of finding better schedules (e.g., by applying or combining other meta-heuristics such as simulated annealing and tabu search).

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 Table 3 Results of the Computational Experiments

 (a) E1

		(0) ±1			
Method	Weights (and and and)	Objective Value			
	weights $(w_1, w_2, w_3)$	Minimum *	Maximum *	Average	Std. Dev.
GA	(0.0, 0.5, 0.5)	4.00(67, 8, 0)	11.00(70, 22, 0)	6.91	1.62
	(0.5, 0.0, 0.5)	31.50(63, 15, 0)	36.00(72, 21, 0)	33.66	1.03
	(0.25, 0.25, 0.5)	18.75 (67, 8, 0)	25.25(72, 29, 0)	21.01	.20
Nuopt	(0.0, 0.5, -)	4.00(63, 8, -)			
	(0.5, 0.0, -)	31.50(63, 12, -)			
	(0.25, 0.25, -)	17.75(63, 8, -)			
		(b) E <sub>2</sub>			
Method	Wainkta (	Objective Value			
	weights $(w_1, w_2, w_3)$	Minimum *	Maximum *	Average	Std. Dev.
GA	(0.0, 0.5, 0.5)	22.00 (78, 44, 0)	32.50 (87, 65, 0)	27.39	2.16
	(0.5, 0.0, 0.5)	37.50(75, 63, 0)	41.50 (82, 94, 1)	38.37	0.88
	(0.25, 0.25, 0.5)	30.50(78, 44, 0)	36.75(84, 63, 0)	34.08	1.45
Nuopt	(0.25, 0.25, -)	$29.50\ (74,\ 44,\ -)$			
		(c) $E_3$			
Method	Weights $(w_1, w_2, w_3)$	Objective Value			
		Minimum *	Maximum *	Average	Std. Dev
GA	(0, 0.5, 0.5)	14.00 (197, 24, 4)	56.00 (192, 108, 4)	) 32.25	9.42
	(0.5, 0, 0.5)	85.50 (171, 63, 0)	104.50 (209, 231, 0	) 93.87	4.21
	(0.25,  0.25,  0.5)	$52.50\ (174,\ 36,\ 0)$	82.25 (214, 115, 0)	) 67.77	6.75

\* In the parensis, three kinds of sub-objective functional values  $(z_1, z_2, z_3)$  are also shown.

Example	Method	CPU Time [sec]
E1	GA (average) Nuopt $(w = (0.0, 0.5, -))$ Nuopt $(w = (0.5, 0.0, -))$ Nuopt $(w = (0.25, 0.25, -))$	$3.99 \\ 69.77 \\ 128.48 \\ 86.46$
$E_2$	GA (average) Nuopt ( $w = (0.25, 0.25, -)$ )	9.76 36277.05
$E_3$	GA (average)	115.62

Table 4 Computational Time

\* A Pentium III (933MHz) computer has been used for all trials.

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